



The New Standardization: Keystone of Continuous Improvement in Manufacturing (Manufacturing & Production)

Shigehiro Nakamura

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Expert consultant Shigehiro Nakamura defines standardization as a living system of just-in-time information that delivers the exact information that's needed, exactly when it is needed, and exactly where it is needed. The point of standardization is to share information about the best ways to do things so that they will be done that way consistently. Standardization does not mean creating mountains of physical documents that simply collect dust. Unlike traditional standardization methods, Nakamura's is a dynamic, participative approach to developing standards that relies on the knowledge of the people that use them. He emphasizes the importance of creating standards that are easy to follow and can be easily changed to reflect improved methods. His book examines various types of standards appropriate to the workplace, how to make them visual for workers and managers, and how to ultimately build them into your machinery and equipment. He also examines the intimate relationship between standardization and quality. Integrating standardization methods into the management of quality, equipment, operations, and production is the best way to sustain the results of your improvement efforts in every area of your company. It's truly the keystone: without it, all your efforts will be temporary or incomplete. Managers, engineers and technical skill trainers, and shop-floor supervisors alike will benefit from a clearer understanding of standardization. This book is absolutely must reading for any company aspiring to ISO 9000 registration or world-class status.

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